

January 22, 2019

To Whom it May Concern,

I had the pleasure of knowing Ms. Sullivan for a few months during her time at Harding Middle School. Throughout that time, I watched and admired as she diligently worked to build and maintain relationships with students. Ms. Sullivan spent so much time finding ways to connect with students. When the students found out that she was leaving, they were truly upset because they had built a connection with her.

I also admired how diligently Ms. Sullivan contacted parents. Parents were contacted for a variety of reasons, including, but not limited to: grades, behavior concerns, and positive interactions. The students knew that she would communicate with home frequently.

I would highly recommend Ms. Sullivan as a substitute in your district. She is warm-hearted, follows instructions, and will continuously find ways to connect with the students. If you need any further information, please feel free to contact me at amullinax0812@gmail.com.

Thank you,
Ashley Mullinax
7th Grade Dean
Harding Middle School